

TOWARD A BALANCED COOPERATION OF PUBLIC AND PRIVATE ACTORS

VIEW FROM PUBLIC HOSPITALS

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Paul CASTEL
President of EAHM
President of the college of Director General of Universital Hospital
Director General of Hospices Civils de Lyon

SOME INTRODUCTORY REPORTS

→ The hospital landscape varies appreciably from an European state to the other one, making complex an analysis of the European public hospital sector.

- Differences in the modalities of access to the public hospital
- Difference in the weight respective of the public and private sectors
- Differences in the model of financing.

→ **However, in Europe, the same teachings get free as for the roles of the public hospitals and for their evolution.**

SHARED VALUES OF PUBLIC HOSPITALS

- **Beyond their differences of size, organization, structures, the public hospitals share the same values:**
 - *Humanism*
 - *Respect for the dignity of every individual*
 - *Not discrimination*
 - *Equal treatment of all*
- **Public hospital are characterized by the role played in the maintenance of the social link**
- **Everywhere in Europe, public hospitals are the institution which embodies best the public service**

THE PLURALITY OF THE MISSIONS OF THE PUBLIC HOSPITALS

- **Public hospitals are in hearts of the health system and assure numerous missions :**

- *Reception and care of the patients*

(Reception of emergencies, reception of the most deprived, preventive care, curative care, palliative care)

- *Teaching and formation*

(Initial formation, in-service training)

- *Basic and clinical research*

(hospitals are in the heart of the research and were at the origin of uncountable therapeutic innovations)

- **These missions are the reason for being and the honor of the public hospitals because if they are not the only ones to exercise them, only they guarantee their perpetuity and their compatibility with the values of public utility**

PUBLIC HOSPITALS - PRIVATE HOSPITALS A COMPLEX AND OFTEN DIFFICULT RELATION

- If the weight of the private sector varies in Europe, private hospitals are very often redoubtable competitors. ex: France

	Public et PSPH	Cliniques
Chirurgie	43,06%	56,94%
Médecine	72,59%	27,41%
Obstétrique	74,53%	25,47%

- This competition, for a long time limited to certain simple and profitable activities, gradually developed

PUBLIC HOSPITALS - PRIVATE HOSPITALS

ADVANTAGES OF THE COMPETITION

- The competition is often badly perceived by public hospitals
- **BUT:** everywhere where competition exists, it is beneficial for public hospitals
- **Competition incites public hospitals in:**
 - *Developing new modes of care (ambulatory, shortening of the durations of stay, development of the not invasive techniques)*
 - *Revising and modernizing their organizations (modernization of the logistic organizations, extensions of the opening hours of blocks and rooms of imaging)*
 - *Optimizing costs of care.*

PUBLIC HOSPITALS - PRIVATE HOSPITALS

ADVANTAGES OF THE COMPETITION

- Competition allowed the hospital to win market shares:

Ex: France

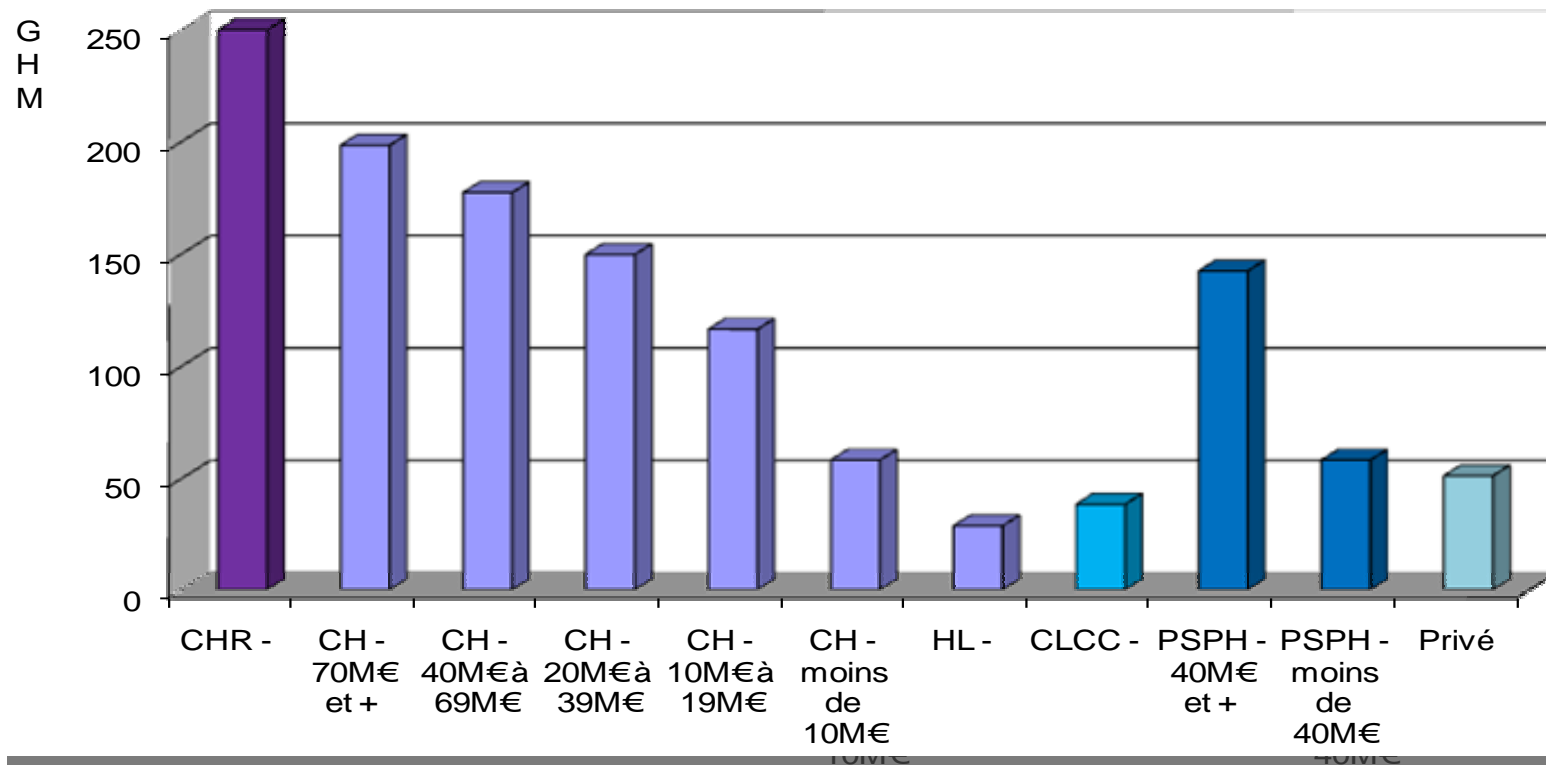
	Chirurgie		Médecine		Obstétrique	
	2004	2008	2004	2008	2004	2008
Public et PSPH	41,13%	43,06%	71,27%	72,59%	71,81%	74,53%
Cliniques	58,87%	56,94%	28,73%	27,41%	28,19%	25,47%

PUBLIC HOSPITALS - PRIVATE HOSPITALS

THE NECESSARY DISTINCTION OF THEIR MISSIONS

- Competition does not have to lead to delete the specificities of each of the sectors: **Public and private do not make the same thing.**

Nombre moyen de GHM pour 80% des recettes T2A



PUBLIC HOSPITALS - PRIVATE HOSPITALS THE NECESSARY DISTINCTION OF THEIR MISSIONS

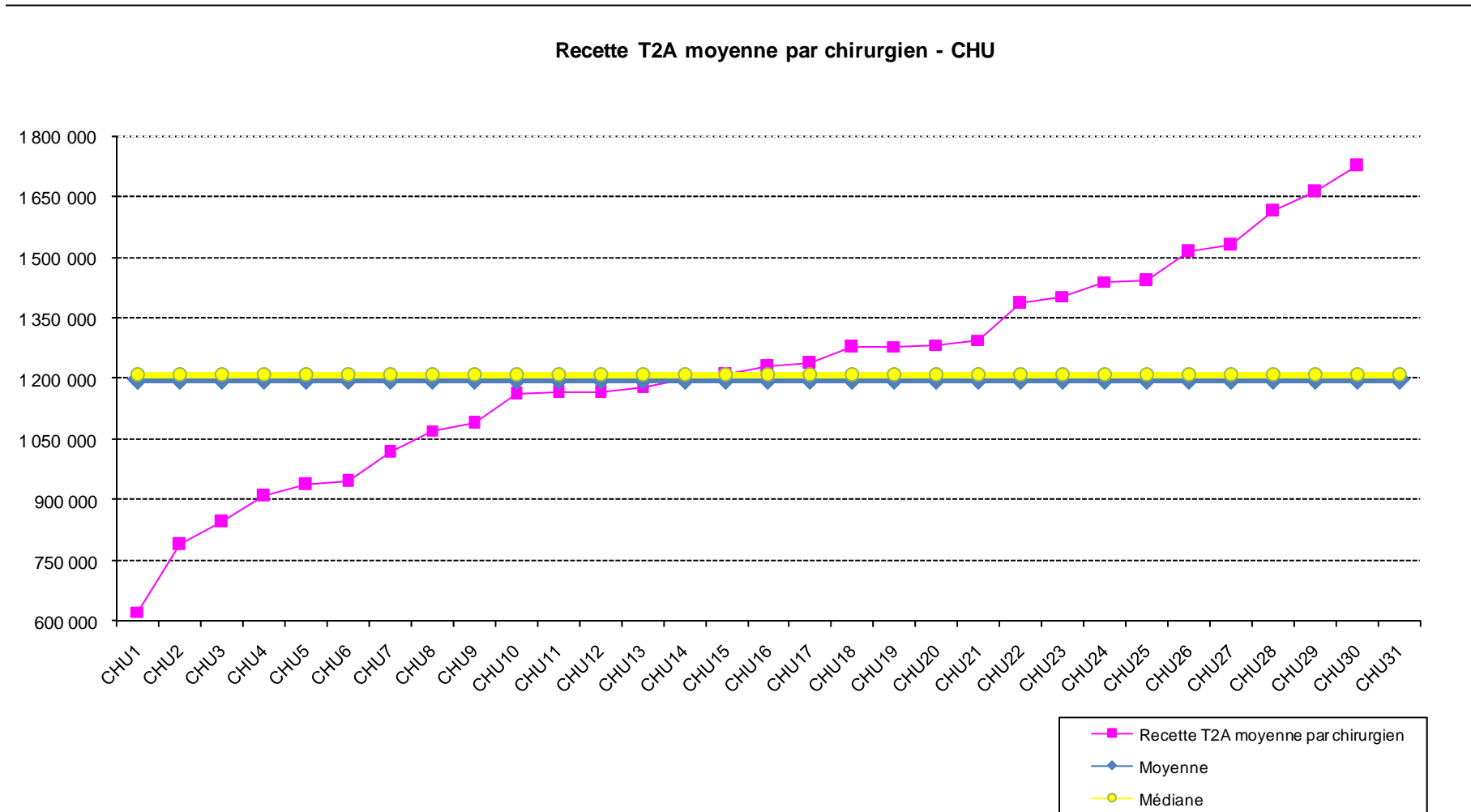
- The main danger is in the **evolution of the modes of financing**:
 - *A financing model based on activity applies now everywhere in Europe.*
 - *Everywhere, some militate so that the same price rates apply to the public and to the private.*
- **To compare what is comparable**: do public hospitals and private hospitals really make the same thing?
- The financial questions are essential: **if the modes of financing can converge, public and private cannot be financed in the same way**

ARE THE PUBLIC AND PRIVATE HOSPITALS CONDEMNED TO OPPOSE?

- Everywhere, public hospitals know deep transformations and interrogations on their values, their missions and their financing.
- **Of this period of doubt can impulse a new long-lasting run-up for the public hospital on condition:**
 - *That public hospitals pull the lessons of competition*
 - *That they carry out their transformation towards a bigger efficiency, because the margins exist*

ARE THE PUBLIC AND PRIVATE HOSPITALS CONDEMNED TO OPPOSE?

Ex 1:



ARE THE PUBLIC AND PRIVATE HOSPITALS CONDEMNED TO OPPOSE?

Ex 2:

Blocs : effectifs IADE et IBODE pour 5 000 actes

	IADE/5 000 actes	IBODE/5 000 actes	IADE + IBODE
Moyenne	11,17	13,72	24,89
Minimum	4,64	4,73	11,47
Maximum	30,13	22,69	49,67

Source : CRC

ARE THE PUBLIC AND PRIVATE HOSPITALS CONDEMNED TO OPPOSE? (2)

- Same rules have to apply to all
- Public hospitals have to see their status modernized and they also need the same weapons as private hospitals
- *Ex. in France:*
 - *modernization of the governance of the hospital with the creation of a supervisory board and a Management Board*
 - *intensification of the role of the poles of activity*
 - *creation of new weapons to recruit and keep the best doctors to the hospital*
 - *regionalization of the organization of the health system*

Finally, public hospitals have to reaffirm their values and what the honor of the hospital public utility is: quality, equity and efficiency.

TO CONCLUDE...

- **Crises and public hospitals future:**

- *The financial crisis leads to question us about the values of public utility and about the role of the public hospitals in the coverage of the most deprived.*

- *The economic and social crisis leads to question us about the mode of financing of our public hospitals*

- *The sanitary crises remind us that public hospitals are everywhere an essential link*

- **Necessity to accept a model where the specificities of each are recognized and are the base of a balanced cooperation between the actors.**

- ▶ **For that purpose, the role of regulator of public authorities is essential more than ever.**

THANK YOU FOR YOUR ATTENTION

